

# Prince George's County Public Schools

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# Accreditation Program Evaluation: James Harrison Elementary School, Prince George's County Public Schools

# **Final Report**

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# **Executive Summary**

The FY 17 Pre-Kindergarten Expansion Grant Implementation in Prince George's County Public Schools will conclude in June 2017. Site accreditation and grant reapplication require a program evaluation

### **Evaluation Design and Data**

The program evaluation is divided into six parts: the site context, classroom environment, student learning, program, teachers, and staff, community engagement, and findings/recommendations. The qualitative data in the evaluation is observational (classroom environment) and document driven. Document driven data include program schedules, lesson plans, curriculum plans, professional development schedules, newsletters, calendars, meeting and event sign-in sheets, website content, handbook content, school and PGCPS district policies, qualitative staff and parent survey responses, and correspondence with site and district staff.

The quantitative data in the evaluation is primarily summary-level statistical information that includes school enrollment information, student demographic information, ELA scores, numbers of students receiving screenings, services, and/or referrals, and teacher and staff certification counts. Any analytic interpretations or descriptive statistics come from computer-generated analysis using STATA. All statistical output (if not included in tables directly in the report) is posted in the appendix of this evaluation.

### **Key Findings and Recommendations**

The Pre-kindergarten Expansion Grant benchmarks and programmatic plan outline the assessment criteria for this program evaluation. Detailed context for each finding and recommendation can be found in the full-length report and related appendices.

### **Recruitment/Enrollment**

Recruitment efforts should use multiple modes (web, media, and print) and target children from economically disadvantaged backgrounds. The majority (75.76%) of James Harrison pre-kindergarten students is from a family whose income is at or below 185% of the Federal Poverty Level (FPL). The remaining students all come from families at or below 300% of the FPL. James Harrison successfully recruited and enrolled its targeted students. However, 24% of the pre-kindergarten students are above 185% of FPL. To the extent possible, James Harrison should continue to recruit students from very economically disadvantaged families who would benefit from the early childhood education services.

### **Class Size**

The grant stipulates that grantee sites will have no more than 20 children per classroom with a staff to student ratio minimum of 1:10. The staff to student ratio at James Harrison is 1:9. James Harrison can accommodate seven additional students and remain within the grant-required staff to student ratio. Given that grant funds are meant to cover the seven additional seats, James Harrison administrators should work to fill the remaining open slots.

### **Program Time/Hours**

FY 17 grantees must operate (and employ staff for) the required hours set forth based on whether the program is full day or half day. James Harrison reported to MSDE in its enrollment submission that all of its students attend the school half day. The grant requirement is fully met. Continue to offer half day pre-kindergarten seats moving forward for the remainder of FY 17.

### **Screening and Referral Services**

The Pre-Kindergarten Expansion Grant requires that grantees must provide hearing, vision, speech and language, and physical development screenings and, when necessary, referrals. This site provides all of the requisite screenings either through site-based staff (nurses who deliver hearing and vision screenings/referrals) or third-party contractors. This school met all requisite screening and referral grant requirements.

### **Teacher Qualifications and Employment**

James Harrison's lead teacher (Ms. Hall) meets all credentialing requirements for her position. Given the type and level of teacher credential, this requirement is fully met. However, site administrators should monitor staff licensure and be sure staff receives any required continuing education opportunities or other needs for maintaining licensure, including work towards an Advanced Professional Certificate.

### **Assistant Teacher/Paraprofessional Qualifications**

James Harrison's paraprofessional has evidence that she meets credentialing requirements. Ms. Neal was able to produce high school transcripts and a college degree but was unable to provide ParaPro Test results. The college degree substitutes for the ParaPro results. Given the type and level of Ms. Neal's credential, this requirement is fully met. However, site administrators should provide any required continuing education opportunities or other needs for professional and credentialing growth.

### **Professional Development Plan**

This site demonstrates clearly scheduled and communicated professional development opportunities for its staff. In addition, each staff member, including paraprofessionals, has an individually tailored staff development plan rooted in observation and conversations with site administration. Although the staff members have many professional development opportunities in the calendar and each staff member has a professional development plan, there is no clear evidence that the professional development plans inform the professional development calendar. This

site would do well do to provide clearer documentation with regard to how professional development plans directly influence the selection of school- and district-offered professional development opportunities.

### Curriculum

This grantee implements a state- and grant-recommended curriculum: Frog Street PreK. Use of the curriculum (implementation fidelity) is present in daily lesson plans and routines. However, there is no clear documentation related to how groupings are determined (and modified) for each lesson/unit. Also, differentiation for ELLs and/or students with IEPs is not explicit in each lesson. Moving forward, lessons and curriculum should attend to transition time with more explicit evidence of intentional planning for each element of the lesson and of the daily routine including documentation of groupings and clear plans for differentiation of instruction.

### **Student Progress Monitoring**

The FY 17 Pre-Kindergarten Expansion Grant stipulates that: "By June 2017, 80% of the grant participating 4-year-old children will score at a Level 4 as measured by the Early Learning Assessment (ELA)". Current data indicate as of midyear, all (100%) of James Harrison students met the ELA goal. Although the school met the goal set out in the FY 17 grant, the school's targets are lower than targets expected of students preparing for transition to kindergarten. The school's capacity to meet level 4 benchmark should be a given.

### **Quality Monitoring (CLASS and EXCELS)**

The FY 17 Pre-Kindergarten Expansion Grant stipulates that: "By June 2017, all grant participating classrooms will be rated at a minimum level 5 in the areas of Emotional Support, Classroom Organization, and Instructional Support on the Classroom Assessment Scoring System (CLASS)". As of this final report, CLASS results were not yet available. This report therefore advises school administrators to heed the detailed feedback in the CLASS results, once received, particularly any area with a score below 5.00 in order to meet program aims and satisfy Maryland EXCELS requirements.

The FY 17 Pre-Kindergarten Expansion Grant also stipulates that: "By June 2017, all grant participating classrooms will publish at a Level 5 in Maryland EXCELS". This school does not currently meet the requirement for the grant. It has not published its rating and only has an internal rating of level 3. This school should continue its push to submit (and have approved) the required documentation to meet EXCELS level 5 by June 2017. When necessary, the district should allocate additional staff to the school to be sure that all requisite documentation can be collected, organized, and uploaded.

# **District Background and Grant Overview**

Prince George's County Public Schools (PGCPS) is a large, urban and suburban school district serving more than 100,000 students with an annual budget of over \$2 billion.¹ The district is a majority-minority district and serves a diverse population of students, which includes large proportions of English Language Learners and large proportions of students eligible for Free and Reduced-Price Meal Status. PGCPS offers a range of programs from its Early Learning Programs Office including Before and After School Extended Learning Programs (BASELP), Early Start (formerly Head Start), a Judy Center, and Half- and Full-day Prekindergarten programs to increase school readiness for district students. Since the inception of prekindergarten programs, PGCPS has continued to increase the opportunities for early learners every year. The Prekindergarten Expansion Grant is one mechanism by which the district offers and expands early learning opportunities for in-district students.

PGCPS is a recipient of the Prekindergarten Expansion Grant for Fiscal Year (FY) 2017. The Prekindergarten Expansion Grant has three broad stated aims, namely: (1) to expand access to public pre-kindergarten programs for five hundred sixty (560) children, age four; (2) to offer the expanded pre-kindergarten slots free to families with household incomes at or below 300 percent of Federal Poverty Guidelines; and (3) to prepare children for kindergarten and beyond.<sup>2</sup>

According to the language of the Prekindergarten Expansion Grant, the capacity of PGCPS to achieve the grant's aims pivots on four areas. They are: (1) recruitment and enrollment; (2) teacher hiring; (3) professional development; and (4) community engagement. Each area includes project goals and objectives, which align with the grant's aims. In accordance with the grant's requirements, all grant sites are seeking accreditation in FY 17. Project goals and objectives and the extent to which each site meets, does not meet, or exceeds program goals and objectives are included in the site-specific evaluation herein.

<sup>&</sup>lt;sup>1</sup> Urban and Suburban here refer to the district's proximity to Washington, DC, and its schools that are part of the Metropolitan Washington area.

<sup>&</sup>lt;sup>2</sup> The FY 2017 grant applies to sixteen (16) sites in total. See the appendix for the full list of sites.

# **Evaluation Design and Data**

The FY 17 program-specific evaluations include analysis rooted in qualitative and quantitative observations of the program and the program's data. This section outlines the key components of the evaluation design and the data used to inform key findings and recommendations.

### **Evaluation Design**

The program evaluation is divided into six parts: the site context, classroom environment, student learning, program, teachers, and staff, community engagement, and recommendations. Site context includes background information about this school and prekindergarten program including the site's mission and vision, data and discussion about the school's enrollment and student demographic information, and details about program services including screenings and referrals. The classroom environment section includes observations of the classroom space and results from the site's CLASS rubric. Student learning describes the prekindergarten program curriculum, curriculum implementation, and student growth and proficiency as measured by the school's Early Learning Assessment (ELA) data. The program, teachers, and staff portion of the evaluation discusses teacher and staff qualifications and professional development opportunities. The community engagement describes the evidence observed related to community engagement programs and partnerships. The final section, recommendations, is organized according to each grant benchmark and offers both an assessment of the extent to which the school did or did not meet a given benchmark and recommendations to improve the school's ability to meet (or exceed) the benchmark.

### **Evaluation Data**

The qualitative data in the evaluation is observational (classroom environment) and document driven. Document driven data include program schedules, lesson plans, curriculum plans, professional development schedules, newsletters, calendars, meeting and event sign-in sheets, website content, handbook content, school and PGCPS district policies, qualitative staff and parent survey responses, and correspondence with site and district staff.

The quantitative data in the evaluation is primarily summary-level statistical information that includes school enrollment information, student demographic information, ELA scores, numbers of students receiving screenings, services, and/or referrals, and teacher and staff certification counts. Any analytic interpretations or descriptive statistics come from computer-generated analysis using STATA. All statistical output (if not included in tables directly in the report) is posted in the appendix of this evaluation.

### **Site Context**

Prince George's County Public Schools recruits and enrolls students in pre-kindergarten expansion grantee sites using a strict set of criteria related to: 1) location; 2) income eligibility and/or developmental screening. This section begins with an outline of district recruitment practices and requirements. The remaining portion of this section contains enrollment data and demographic data related to grant requirements for student recruitment and for staffing ratios.

Figures 1 and 2 (below) demonstrate the district's adherence to recruitment efforts that seek out students targeted in the Pre-Kindergarten Expansion Grant.

Figure 1. District Boundary Requirements: Pre-Kindergarten

### Registration

Prekindergarten registration will begin on **April 10th** for children that reside within the boundary of a prekindergarten program location, verified by school finder. Beginning June 1st, families may register at any elementary school that still has available seats **except for the schools whose prekindergarten program is full day and/or half day grant participant sites**. Transportation will only be provided to boundary schools. You may call the Early Childhood Office at 240-724-1924 for further clarification.

### 2016-2017 Prekindergarten Sites

\*Site locations and program structure (half-day/full-day) are subject to change based on additional funding.\*

 $Source: http://www1.pgcps.org/prekindergarten/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink.com/index.aspx.com/inde$ 

### Figure 2. Pre-Kindergarten Enrollment Criteria

### **Application Criteria**

Families may apply for prekindergarten for the 2017-2018 school year if your child is four years old by September 1, 2017 and meets any of the following criteria:

- · meets the income eligibility guidelines
  - No above income families will be enrolled or placed on a waiting list for Prekindergarten
- · registered with the Homeless Education Office
- demonstrates developmental delays or is at risk for developmental delays as identified by an IEP placement

 $Source: http://www1.pgcps.org/prekindergarten/index.aspx?id=9420\&ekmensel=c580fa7b\_6090\_6112\_btnlink$ 

District flyers passed out to local community partners, existing district families, and other media/technology also include the recruitment information and criteria.

### **Enrollment**

Grantee sites are expected to maintain particular student to teacher ratios, particularly in inclusion programs that enroll higher proportions of students with special needs. Specifically, programs must have no more students than allotted seats and a staff to student ration no greater than 1:10.

Table 1. Enrollment and Class Size <sup>3</sup>					
Students Enrolled as Half Day or Full Day	Half Day				
Students Enrolled	33				
Students Expected on Grant Application	40				
Number of Classrooms Offered/Number of Staff	2/4				
Staff to Student Ratio	1:8				

Table 1 indicates that James Harrison meets its enrollment and staffing requirements. Harrison offers two sections of half-day programming, but is underenrolled by seven students. As a result, the staff to student ratio is 1:8.

### **Demographics**

Additional evidence that grantee sites meet program benchmarks is the demographic composition of the students who enrolled in pre-kindergarten.

Table 2. Enrollment by Family Income					
Annual income at or below Annual income is 186%- Annual Income is 201					
185% FPL 200% of FPL		300% of FPL			
75.76%	18.18%	6.06%			

Table 2 suggests that James Harrison does, indeed, enroll its targeted populations set forth in the Pre-Kindergarten Expansion Grant. The majority (75.76%) of its students comes from families who have an annual income at or below 185% of the federal poverty line.

See the appendix for data tables that include additional indicators (unrelated to grant requirements), including IEP status, gender, and race.

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<sup>&</sup>lt;sup>3</sup> See appendix section "Enrollment and Demographic Data" for full data tables.

### **Screening and Referral Services**

All grantee pre-kindergarten sites are housed within a Prince George's County Public Schools elementary school. Therefore, all sites have access to on-site nursing staff that complete developmentally appropriate vision and hearing screenings and any subsequent necessary referrals.

As required by the grant, PGCPS contracted with two outside vendors to complete the remaining screenings and referral services:

- "EBS" was contracted for FY 17 to complete all speech- and language-related services, including screenings and referrals
- "Ages and Stages" was used by PGCPS in FY 17 to complete all physical development screenings and any necessary referrals.

### Classroom Environment

The site's classroom contains multiple centers for student learning, student materials and writing spaces, developmentally appropriate classroom libraries, and visual displays that include student work, vocabulary, and classroom information. Technology and multiple mediums are available for students in each classroom. On surface, the classroom environment meets the basic expectations for classroom environment in terms of: 1) safety/physical classroom spaces; 2) instructional materials/learning and center spaces; 3) evidence of developmentally appropriate instruction; and 4) opportunities to learn via technology and media. The Classroom Assessment Scoring System (CLASS) provides a more detailed, substantive, and nuance analysis of the classroom environment. CLASS results follow in the section below.

### **CLASS Results**

The CLASS examines the classroom environment through three domains: Emotional Support, Classroom Organization, and Instructional Support. Each domain explores specific, related areas. They are: (for emotional support) positive climate, teacher sensitivity, and regard for student perspectives; (for classroom organization) behavior management, productivity, and instructional learning formats; and (for instructional support) concept development, quality of feedback, and language modeling.<sup>4</sup> For the purposes of this evaluation, site scores are in Table 3, below.

Table 3. CLASS RESULTS				
Domain	Score			
Emotional Support				
Classroom Organization				
Instructional Support				

Note: As of this final report, CLASS results were not yet available. This report therefore advises school administrators to heed the detailed feedback in the CLASS results, once received, particularly any area with a score below level 5 in order to meet program aims.

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<sup>&</sup>lt;sup>4</sup> Detailed results are available in the school's full CLASS summary report.

# **Student Learning**

The Pre-Kindergarten Expansion Grant stipulates that recipient sites implement appropriate curricula and monitor student growth through assessment. The section below details both the evidence, if any, of curriculum rigor and implementation fidelity as well as measures of student progress.

### Curriculum

PGCPS implements a state- and grant-recommended curriculum: Frog Street PreK. Frog Street PreK is "a comprehensive, research-based curriculum that integrates instruction across developmental domains and is aligned to state and national standards" (Frog Street, 2017). Frog Street's curriculum includes lessons and modifications to support all students, including those often recruited for grantee pre-kindergarten sites, namely English Language Learners and students with special needs. The curriculum also uses multiple modalities and encourages in indoor and outdoor learning. Further, Frog Street includes curricular approaches to social-emotional education through its use of "Conscious Discipline", which is a positive behavior approach that embeds emotional intelligence, conflict management, classroom management, and discipline into the instructional day.

In addition, all pre-kindergarten sites in PGCPS use a Curriculum Instructional Map (CIM) to link classroom lesson planning and instruction with assessment criteria for the ELA (SKBs) and the Maryland College and Career Ready Standards.

### **Instruction and Lesson Planning**

The lesson plans and instruction demonstrate a clear understanding of curricular goals, lesson objectives, strategies, and time for small group instruction and differentiation. The classroom staff at James Harrison collaborates to provide whole group and individualized instruction time for all students, with consistent connection to tangible skills that are measured in assessments (SKBs) and to the broader Maryland College and Career Ready Standards (MCCRS). Staff attends to the broad range of student needs, including: content-based lesson (math, reading, and science), social emotional development, gross and fine motor skills, and the creative arts.

There is some inconsistency across instruction and lesson plans. While lesson plan formats and content will necessarily change as unit content and curriculum progress, certain elements should be present in all lesson plans, including: transitions; and more detail with regard to instructional groupings. For example, only some parts of daily lesson plans include transition within each section of the daily schedule. However, transitions are always occurring between activities and

<sup>&</sup>lt;sup>5</sup> See <a href="http://www.frogstreet.com/wp-content/uploads/2015/07/Pre-K-Brochure-EXH1488-1.pdf">http://www.frogstreet.com/wp-content/uploads/2015/07/Pre-K-Brochure-EXH1488-1.pdf</a> for pre-kindergarten curriculum brochure and overview.

lessons. Intentional planning would mean more explicit transitions to reduce wasted instructional time. Including daily schedule times in lessons to make sure that instructional time use is most efficient and to track transitions and lesson time could be helpful.

Also, lessons clearly demonstrate the occurrence of small group time and center time for differentiated instruction, but there is less clarity with regard to the organization behind and selection of the student groupings. PGCPS Pre-Kindergarten sites use teacher-based decision-making and Waterford assessments to determine differentiated student groups by content areas, but group documentation/organization does not appear in lesson plans.

### **Student Data (Early Learning Assessment)**

Prince George's County Public Schools implemented the Early Learning Assessment (ELA) in its pre-kindergarten classrooms for the first time in the 2016-2017 school year. The ELA measures a variety of Skills, Knowledge, and Behavior (SKB) related to student development, specifically: math, reading, science, social studies, and arts content areas; social-emotional intelligence; and gross- and fine-motor development. Teachers gather evidence for each student and report student progress three times a year in a baseline, midyear, and final assessment. At the time of this evaluation, only baseline and midyear results were collected. The results for this school follow.

Table 4. Student Learning Progress				
Baseline Midyear				
Proportion of Students who meet ELA Level 4	85.19%	100.00%		

Table 4 reports the percentage of students in the school who score at least at a level 4 benchmark overall across all tested SKB domains and indicators for the baseline and midyear assessments. According to the ELA assessment rubric, levels 5 through 7 correspond to students age three of age through preparing for kindergarten. The level 4 grant criteria is the final developmental level preceding students on target for three years of age.

The data indicate that 100.00% of James Harrison's students met at least a level 4 benchmark in the ELA, exceeding the 80.00% goal in the grant.

# **Program, Teachers, and Staff**

### **Teacher Certification Status**

James Harrison's lead teacher (Ms. Hall) meets all credentialing requirements for her position. That is, she has a license eligible to teach early childhood education. She holds a Standard Professional II certificate and is, by objective measure, highly qualified.<sup>6</sup>

James Harrison's paraprofessional has evidence that she meets credentialing requirements. Ms. Neal was able to produce high school transcripts and a college degree but was unable to provide ParaPro Test results. The college degree substitutes for the ParaPro results. In addition, the district provided a letter from their Human Resources division, which details the policy and processes for placing qualified and credentialed paraprofessionals by June of 2017. Given the district statement, current paraprofessionals meet required credentialing expectations by default.

### **Professional Development**

This site demonstrates clearly scheduled and communicated professional development opportunities for its staff. The district provides a full calendar of relevant learning opportunities that span a wide array of topics, from academics and assessment to conscious discipline and data collection (see professional development calendar in appendix). In addition, each staff member, including paraprofessionals, has an individually tailored staff development plan rooted in observation and conversations with site administration. The existence of professional support is further documented in the positive responses from the staff survey (see, below in "Staff Survey Results").

Notably, the order in which the professional development calendar and professional development plans were established is questionable. That is, although the staff members have many professional development opportunities in the calendar and each staff member has a professional development plan, there is no clear evidence that the professional development plans inform the professional development calendar. Indeed, this site would do well do to provide clearer documentation with regard to how professional development plans directly influence the selection of school- and district-offered professional development opportunities.

### **Staff Survey Results**

Pre-Kindergarten Expansion Grant recipient schools include, at most, three classrooms per site. Despite using a census approach and sampling all pre-

<sup>&</sup>lt;sup>6</sup> "Highly Qualified" is a reference to current ESSA accountability requirements to hold a relevant license and to teach in the area corresponding to that license.

kindergarten staff members, survey results viewed within a single site reveal opinions of staff that are directly attributable to specific individuals. This report therefore discusses staff survey results in the aggregate level—across all sixteen grantees—to protect respondent confidentiality and to enable the reporting of results by various staff groups (e.g., teacher, paraprofessional, site administrator). Survey questions are organized according to accreditation indicators. All questions use a likert scale (1-5) for responses. Indicator-level questions are aggregated to the standard level (e.g., indicators 1.1.1 and 1.1.2 are reported together as standard 1.1) to increase the utility of the results interpretation. Readers should have caution when assigning gravity to the following interpretation of the survey results due to the small sample size. Nonetheless, aggregated response data by standard offers insightful trends to general, staff interpretation of pre-kindergarten success.

The distribution of survey respondents according to position mirrors the composition of the sites. That is, the majority of respondents (70.00%, n=14) were teachers and paraprofessionals. 30.00% (n=6) of staff survey respondents were school administrators (see Appendix Table 1).8 The respondent characteristics suggest that the data are a representative sample of site-based personnel, albeit a small number. The extent to which respondents rated standards higher or lower on the response scale differed by position across all three groups of standards. Interestingly, school administrators, on average, rated most standards roughly one scale-point lower than teachers and paraprofessionals.

On average, respondents believed their grantee site was effective to highly effective in providing their philosophy and vision, a system to evaluate the program, and, in particular, the site leaders' capacity to communicate developmentally appropriate teaching strategies, the implementation of staff evaluations and support/professional development, and the provision of transition plans and developmentally appropriate materials and activities and their related assessments. Staff expressed less confidence in communication regarding annual program evaluation data, though a lower scale response here is consistent with the fact that the program evaluation had not yet been complete (this report *is* the program evaluation).

The highest average ratings from staff respondents were, on average for the classroom environment with most responses garnering "highly effective" scale answers. This trend suggests that teachers and administrators alike perceive school and classroom environments to be safe (clean, free of construction, toxins, etc.), with developmentally appropriate spaces and structures, and safety plans and procedures. In addition, these responses indicate that staff members view classroom environments as inclusive, open to diverse emotional, social, and intellectual needs, and as spaces where children can engage in learning through multiple centers and technologies. High ratings for Standards 2.3 and 2.4, in

<sup>8</sup> Administrator refers to principals or site-based administration personnel.

<sup>&</sup>lt;sup>7</sup> See the appendix for the full survey instrument.

particular, point to staff members' perception of successful curriculum implementation across all content types and the existence of scheduling and routines that incorporate a diverse set of children's needs.

Standard 3.1, the last indicator group had the largest perceived difference between teachers/paraprofessionals and school administrators. Classroom staff reported communication with parents, including communication of assessment data, as highly effective. However, the responses from site administrators (needs improvement) suggest that perhaps teachers and paraprofessionals may not communicate with families as much or as clearly as site administrators would like. This indicator group, according to response data, needs the most direct attention from site-based staff.

### **EXCELS**

As of this writing, this site does not have a published rating in EXCELS for FY 17. However, the Maryland EXCELS interface demonstrates a Maryland EXCELS overall internal rating of "3".

To close the gap in the school's current EXCELS rating and the requirement set forth in the Pre-Kindergarten Expansion Grant, PGCPS identified two corrective actions already in place:

- 1. set up team members in the early learning office to work with the site to obtain all requisite documentation for Maryland EXCELS level 5; and
- 2. contracted an outside vendor to assist with document upload and to be sure that the school can meet EXCELS level 5 criteria by June, 2017.

### **Community Engagement**

Each school in PGCPS, including all of the Pre-Kindergarten Expansion Grant recipient schools, benefits from its membership in a large school district. That is, the school district takes on the coordination of community and family engagement through outreach and partnership and offers these opportunities to the families of all its students. The section below details community engagement and partnership opportunities at the district and school levels and concludes with a discussion of community survey results.

### 2016-2017 Family Institute

On September 10, 2016, PGCPS hosted its first Family Institute. More than 1000 people attended the program, including families of students in PGCPS prekindergarten programs. The programming for the institute consisted of three thematic areas: 1) family empowerment; 2) 21st century learners; and 3) health and wellness. Each area included developmentally relevant social-emotional, physical, and academic information for children pre-kindergarten age through high-school age. The institute emphasized family partnership in child growth and learning and continued to offer lessons.

### **Community Programs and Partnerships**

PGCPS released a 2016-2017 Family Resource Guide, which provides all district families with resources in the community that families can access through the district's public and business partnerships. The Family Resource Guide includes access to screenings and services related to children with special needs and students with IEPs, developmental milestones, mental health services, food and nutrition services, parent education opportunities, before and after care services, homeless services, and recreational activities.

### **Maryland Early Childhood Family Engagement Framework**

In addition to district-wide family engagement and community partnerships, each school has its own programming to engage its families and community members. PGPCS policy requires that the Maryland Early Childhood Family Engagement Framework guides all school-based community programming and the schools' assessment thereof. The Framework is "designed to support intentional thinking and action regarding the implementation of family engagement policies and practices...among early care and education providers who serve young children, including children from poor families, children with disabilities and special health

needs, and dual language learners" (Maryland Family Engagement Coalition, 2016, p.2).9

### **Community Survey Results**

Like the approach for the staff surveys, district staff used a census approach for its community survey. However, due to low response rates, this evaluation reports results across all grantee schools together in order to protect the confidentiality of survey respondents (181 responses total, for all 16 grantee sites). The community survey design is a subset of items from the full staff survey. As such, community survey questions are organized according to accreditation indicators. All questions, like in the staff survey, use a likert scale (1-5) for responses. Indicator-level questions are aggregated to the standard level (e.g., indicators 1.1.1 and 1.1.2 are reported together as standard 1.1) to increase the utility of the results interpretation. Readers should have caution when assigning gravity to the following interpretation of the survey results due to the small sample size. Nonetheless, aggregated response data by standard offers insightful trends to general, community-based perceptions of pre-kindergarten expansion grantee site success.

On average, survey respondents indicated that their receipt of (and implicitly, their understanding of) their child's school's mission, vision, and philosophy was near exceptional. Community members also highly rated their confidence in the respective programs' (and their teachers') capacity to develop transition plans, use developmentally appropriate material, and identify children's needs through multiple assessment methods. Although these ratings were high (on average, highly effective), this rating was lower than parents' ratings for school mission and vision.

Parent and community responses to items related to the second indicator were equally high. On average, parents reported that the learning environment was nearly "exceptional", free from dangers, toxins or unsafe items; with a learning environment that encouraged growth and included multiple modalities, including technology. Parents also viewed learning experiences across content areas (standards 2.3) as exceptional, including listening, reading, writing, and playful learning. Standards 2.4 received the highest mean rating score from parents (again, "exceptional"). This suggests that parents have a high degree of confidence in the sites' capacities to offer differentiated instruction that targets the needs of all children and that classroom management strategies, daily scheduling, and independent learning time all address the multiple needs of multiple learners in the classroom environment.

The final survey standard, 3.1, assesses parent and community perceptions of family involvement, the delivery of information to parents and the community, and the

http://earlychildhood.marylandpublicschools.org/system/files/filedepot/4/md\_fam\_engage.pdf for the full guide with rubric.

<sup>&</sup>lt;sup>9</sup> See

extent to which sites involve community partners and parents in the school. Like the other survey standards, parents perceived schools' communication, outreach, and involvement as nearly "exceptional".

In sum, parent confidence in pre-kindergarten expansion grant programs was high, with most ratings nearing "exceptional". These results support the notion that parents understand the mission of the pre-kindergarten expansion grantee sites; see developmentally appropriate, differentiated curriculum and materials in place covering a variety of subjects in site classrooms; view the sites as safe; and feel that the sites actively work to communicate with parents and the community. However, the parent survey used language containing education jargon that would better target education staff. In the future, the district should seek to design the survey with its target audience in mind (both in terms of item design and item content); and with a clearer implementation of the likert scale approach (e.g., ask parents to rate an item from 1 to 5, 1 being \_\_\_\_\_ and 5 being \_\_\_\_\_; which would make survey interpretation more meaningful).

# **Evaluation Findings and Recommendations**

The Pre-kindergarten Expansion Grant benchmarks and programmatic plan outline the assessment criteria for this program evaluation. This report's previous sections provide the context for the findings (and subsequent recommendations) below.

### **Recruitment/Enrollment**

### Finding:

Recruitment efforts should use multiple modes (web, media, and print) and target children from economically disadvantaged backgrounds. The majority (75.76%) of James Harrison pre-kindergarten students is from a family whose income is at or below 185% of the Federal Poverty Level (FPL). The remaining students all come from families at or below 300% of the FPL.

### **Recommendation:**

James Harrison successfully recruited and enrolled its targeted students. However, 24% of the pre-kindergarten students are above 185% of FPL. To the extent possible, James Harrison should continue to recruit students from very economically disadvantaged families who would benefit from the early childhood education services.

### **Class Size**

### Finding:

The grant stipulates that grantee sites will have no more than 20 children per classroom with a staff to student ratio minimum of 1:10. The staff to student ratio at James Harrison is 1:9.

### Recommendation:

James Harrison can accommodate seven additional students and remain within the grant-required staff to student ratio. Given that grant funds are meant to cover the seven additional seats, James Harrison administrators should work to fill the remaining open slots.

### **Program Time/Hours**

### **Finding:**

FY 17 grantees must operate (and employ staff for) the required hours set forth based on whether the program is full day or half day. James Harrison reported to MSDE in its enrollment submission that all of its students attend the school half day.

### **Recommendation:**

The grant requirement is fully met. Continue to offer half day pre-kindergarten seats moving forward for the remainder of FY 17.

### **Screening and Referral Services**

### Finding:

The Pre-Kindergarten Expansion Grant requires that grantees must provide hearing, vision, speech and language, and physical development screenings and, when necessary, referrals. This site provides all of the requisite screenings either through site-based staff (nurses who deliver hearing and vision screenings/referrals) or third-party contractors.

### **Recommendation:**

This school met all requisite screening and referral grant requirements. The only recommendation is to be sure that the school maintains its processes for providing screening and referral services for the remainder of the year in case of new students transferring into the program.

# **Teacher Qualifications and Employment**

### Finding:

James Harrison's lead teacher (Ms. Hall) meets all credentialing requirements for her position.

### Recommendation:

Given the type and level of teacher credential, this requirement is fully met. However, site administrators should monitor staff licensure and be sure staff receives any required continuing education opportunities or other needs for maintaining licensure, including work towards an Advanced Professional Certificate.

### **Assistant Teacher/Paraprofessional Qualifications**

### Finding:

James Harrison's paraprofessional has evidence that she meets credentialing requirements. Ms. Neal was able to produce high school transcripts and a college degree but was unable to provide ParaPro Test results. The college degree substitutes for the ParaPro results.

### Recommendation:

Given the type and level of Ms. Neal's credential, this requirement is fully met. However, site administrators should provide any required continuing education opportunities or other needs for professional and credentialing growth.

### **Professional Development Plan**

### Finding:

Prince George's County Public Schools produced an early childhood program professional development calendar. The calendar includes professional development opportunities related to: curriculum and assessment; the Classroom Assessment Scoring System (CLASS); student behavior and discipline practices; data collection; and math and science content.

In addition, all lead and assistant staff members at James Harrison have individualized staff development plans, which were constructed with school/site leadership and focus the staff members' development on areas of need and of interest that were identified through principal observations of the classrooms.

### Recommendation:

As noted in this report, the staff members have many professional development opportunities in the calendar and each staff member has a professional development plan, but there is no clear evidence that the professional development plans inform the professional development calendar. This site would do well do to provide clearer documentation with regard to how professional development plans directly influence the selection of school- and district-offered professional development opportunities.

### Curriculum

### Finding:

This grantee implements a state- and grant-recommended curriculum: Frog Street PreK. Use of the curriculum (implementation fidelity) is present in daily lesson plans and routines. For example, teacher instruction (and lesson plans) notes vocabulary usage, structured center time, and small group instruction time tied to math, reading, and science content matching the Frog Street Curriculum. Lessons are tied to state (MCCRS) and assessment (ELA SKB) standards.

### **Recommendation:**

Although the curriculum and daily lesson plans make note of small group instruction and center time there is no clear documentation related to how groupings are determined (and modified) for each lesson/unit. Also, differentiation for ELLs and/or students with IEPs is not explicit in each lesson. Moving forward, lessons and curriculum should attend to transition time with more explicit evidence of intentional planning for each element of the lesson and of the daily routine including documentation of groupings and clear plans for differentiation of instruction.

### **Student Progress Monitoring**

### Finding:

The FY 17 Pre-Kindergarten Expansion Grant stipulates that: "By June 2017, 80% of the grant participating 4-year-old children will score at a Level 4 as measured by the Early Learning Assessment (ELA)". Current data indicate that as of midyear, all (100%) of James Harrison's students met the ELA goal (see ELA section, above, and appendix, below, for details). 10

 $<sup>^{10}</sup>$  Only baseline and midyear ELA data were available as of the writing of this report.

### Recommendation:

Although the school met the goal set out in the FY 17 grant, the school's targets are lower than targets expected of students preparing for transition to kindergarten. The school's capacity to meet level 4 benchmark should be a given. In fact, for four-year-olds transitioning to kindergarten, the appropriate benchmark is level 8 ("approximate entry to kindergarten"). This school should revise its targets upward and increase its expectations for student development and learning to at *least* a level 6 or level 7.

### **Quality Monitoring (CLASS and EXCELS)**

### **Finding:**

The FY 17 Pre-Kindergarten Expansion Grant stipulates that: "By June 2017, all grant participating classrooms will be rated at a minimum level 5 in the areas of Emotional Support, Classroom Organization, and Instructional Support on the Classroom Assessment Scoring System (CLASS)". As of this final report, CLASS results were not yet available.

The FY 17 Pre-Kindergarten Expansion Grant also stipulates that: "By June 2017, all grant participating classrooms will publish at a Level 5 in Maryland EXCELS". This school does not currently meet the requirement for the grant. It has not published its rating and only has an internal rating of level 3.

### **Recommendation:**

Because CLASS results were yet unavailable, this report advises school administrators to heed the detailed feedback in the CLASS results, once received, particularly any area with a score below 5.00 in order to meet program aims and satisfy Maryland EXCELS requirements.

This school should continue its push to submit (and have approved) the required documentation to meet EXCELS level 5 by June 2017. When necessary, the district should allocate additional staff to the school to be sure that all requisite documentation can be collected, organized, and delivered to its third-party contractor such that the contractor can load the documents onto the EXCELS platform and the Maryland State Department of Education can review and provide feedback for documents such that, if anything falls short of the appropriate level, the school and the district have time to fix and resubmit evidence.

# **Works Cited**

Frog Street (2017). Frog street pre-k: Celebrating the joy of learning. Frog Street: Grapevine, TX. Retrieved from <a href="http://www.frogstreet.com/wp-content/uploads/2015/07/Pre-K-Brochure-EXH1488-1.pdf">http://www.frogstreet.com/wp-content/uploads/2015/07/Pre-K-Brochure-EXH1488-1.pdf</a>.

Maryland Family Engagement Coalition, The (2016). The early childhood family engagement framework: Maryland's vision for engaging families with you children. Retrieved from <a href="http://earlychildhood.marylandpublicschools.org/system/files/filedepot/4/md\_fam\_engage.pdf">http://earlychildhood.marylandpublicschools.org/system/files/filedepot/4/md\_fam\_engage.pdf</a>.

# **Appendix**

### **Enrollment and Demographic Data**

Data analysis was initially conducted across all 16 pre-kindergarten expansion grant sites. Consequently, the following tables contain data from all schools. Note that this evaluation only reports one specific site's data in the previous sections' narrative, findings, and recommendations. All data are sourced from the MSDE FY 17 Enrollment File.

Appendix Table 1. Enrollment

School	Freq.	Percent	Cum.
Allenwood	21	4.05	4.05
Apple Grove	23	4.44	8.49
Capitol Heights	18	3.47	11.97
Concord	42	8.11	20.08
District Heights	20	3.86	23.94
Doswell	20	3.86	27.80
Fort Washington Forest	36	6.95	34.75
Indian Queen	20	3.86	38.61
J Franj Dent	18	3.47	42.08
James Harrison	33	6.37	48.46
Kenmoor	52	10.04	58.49
Lake Arbor	36	6.95	65.44
North Forestville	12	2.32	67.76
Potomac Landing	19	3.67	71.43
Robert Gray	59	11.39	82.82
Wheatley	89	17.18	100.00
Total	518	100.00	

### Appendix Table 2. Enrollment, by Gender

r r	-	, ,	
	Child_G	ender	
School	Male	Female	Total
Allenwood	14	7	21
Apple Grove	12	11	23
Capitol Heights	8	10	18
Concord	21	21	42
District Heights	9	11	20
Doswell	9	11	20
Fort Washington For	20	16	36
Indian Queen	13	7	20
J Franj Dent	12	6	18
James Harrison	12	21	33
Kenmoor	33	19	52
Lake Arbor	22	14	36
North Forestville	7	5	12
Potomac Landing	12	7	19
Robert Gray	27	32	59
Wheatley	59	30	89
Total	290	228	518

Appendix Table 3. Enrollment, by Family Income

pp	F	amily_Incom		
School		Annual in		Total
Allenwood	21 100.00	0.00	0.00	21 100.00
Apple Grove	22 95.65	0.00	1 4.35	23 100.00
Capitol Heights	17 94.44	0.00	1 5.56	18 100.00
Concord	38	1	3	42
	90.48	2.38	7.14	100.00
District Heights	19 95.00	0.00	1 5.00	20 100.00
Doswell	19 95.00	0.00	1 5.00	20 100.00
Fort Washington For	22	3	9	34
	64.71	8.82	26.47	100.00
Indian Queen	17	1	2	20
	85.00	5.00	10.00	100.00
J Franj Dent	18 100.00	0.00	0.00	18 100.00
James Harrison	25	6	2	33
	75.76	18.18	6.06	100.00
Kenmoor	49 94.23	1.92	2 3.85	52 100.00
Lake Arbor	25	2	8	35
	71.43	5.71	22.86	100.00
North Forestville	10	1	1	12
	83.33	8.33	8.33	100.00
Potomac Landing	15	1	3	19
	78.95	5.26	15.79	100.00
Robert Gray	2	55	2	59
	3.39	93.22	3.39	100.00
Wheatley	45	19	25	89
	50.56	21.35	28.09	100.00
Total	364	90	61	515
	70.68	17.48	11.84	100.00

# Appendix Table 4. Enrollment, by Race

	Appe	iluix Tabic	T. LIII (	Race	y Racc			
School	Not Repor	American	Asian	Black/Afr	Hawaiian/	White	Two or Mo	Total
Allenwood	0	0	0	15	0	0	6	21
	0.00	0.00	0.00	71.43	0.00	0.00	28.57	100.00
Apple Grove	0	0	0	15	0	8	0	23
	0.00	0.00	0.00	65.22	0.00	34.78	0.00	100.00
Capitol Heights	0	0	0	17	0	1	0	18
	0.00	0.00	0.00	94.44	0.00	5.56	0.00	100.00
Concord	0	0	0	41	0	0	1	42
	0.00	0.00	0.00	97.62	0.00	0.00	2.38	100.00
District Heights	6	0	0	13	0	0	1	20
	30.00	0.00	0.00	65.00	0.00	0.00	5.00	100.00
Doswell	1	0	0	11	1	1	6	20
	5.00	0.00	0.00	55.00	5.00	5.00	30.00	100.00
Fort Washington For	3	0	0	28	4	1	0	36
	8.33	0.00	0.00	77.78	11.11	2.78	0.00	100.00
Indian Queen	1	1	2	12	0	3	1	20
	5.00	5.00	10.00	60.00	0.00	15.00	5.00	100.00
J Franj Dent	0	1	0	16	0	1	0	18
	0.00	5.56	0.00	88.89	0.00	5.56	0.00	100.00
James Harrison	11	0	2	18	0	1	1	33
	33.33	0.00	6.06	54.55	0.00	3.03	3.03	100.00
Kenmoor	16	1	1	29	0	5	0	52
	30.77	1.92	1.92	55.77	0.00	9.62	0.00	100.00
Lake Arbor	0	0	2	34	0	0	0	36
	0.00	0.00	5.56	94.44	0.00	0.00	0.00	100.00
North Forestville	3	0	0	8	0	1	0	12
	25.00	0.00	0.00	66.67	0.00	8.33	0.00	100.00
Potomac Landing	4	0	0	11	0	1	3	19
	21.05	0.00	0.00	57.89	0.00	5.26	15.79	100.00
Robert Gray	2	0	2	43	0	2	10	59
	3.39	0.00	3.39	72.88	0.00	3.39	16.95	100.00
Wheatley	6	1	1	79	0	2	0	89
	6.74	1.12	1.12	88.76	0.00	2.25	0.00	100.00
Total	53	4	10	390	5	27	29	518
	10.23	0.77	1.93	75.29	0.97	5.21	5.60	100.00

Appendix Table 4. Enrollment, by IEP Status

	IEP		
School	0	1	Total
Allenwood	20	1	21
Apple Grove	22	1	23
Capitol Heights	18	0	18
Concord	35	7	42
District Heights	19	1	20
Doswell	20	0	20
Fort Washington For	33	3	36
Indian Queen	20	0	20
J Franj Dent	18	0	18
James Harrison	32	1	33
Kenmoor	25	27	52
Lake Arbor	35	1	36
North Forestville	12	0	12
Potomac Landing	18	1	19
Robert Gray	59	0	59
Wheatley	66	23	89
Total	452	66	518

Appendix Table 5. Enrollment by Full Day and Half Day

School	Half-Day	Full-Day	Total
Allenwood	0	21	21
Apple Grove	23	0	23
Capitol Heights	0	18	18
Concord	0	42	42
District Heights	0	20	20
Doswell	0	20	20
Fort Washington For	0	36	36
Indian Queen	0	20	20
J Franj Dent	0	18	18
James Harrison	33	0	33
Kenmoor	0	52	52
Lake Arbor	36	0	36
North Forestville	0	12	12
Potomac Landing	0	19	19
Robert Gray	0	59	59
Wheatley	0	89	89
Total	92	426	518

# **Student Learning (ELA) Data**

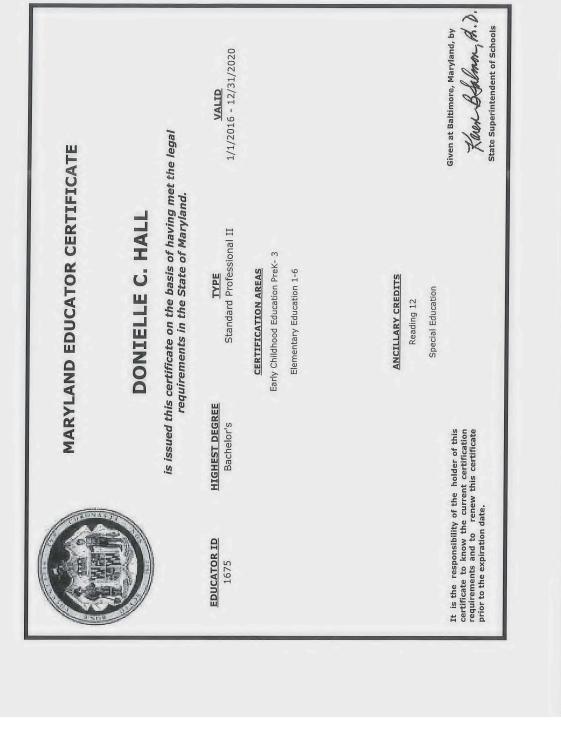
Appendix Table 6. ELA Assessment Level 4 Baseline Benchmark, by School

	Assessment_Benchmark_ Baseline		
School of Enrollment	Did Not M	Met or Ex	Total
ALLENWOOD ELEMENTARY	2	17	19
	10.53	89.47	100.00
APPLE GROVE ELEMENTAR	26	18	44
	59.09	40.91	100.00
CAPITOL HEIGHTS ELEME	6	48	54
	11.11	88.89	100.00
CONCORD ELEMENTARY	2	38	40
	5.00	95.00	100.00
DISTRICT HEIGHTS ELEM	9	11	20
	45.00	55.00	100.00
DOSWELL	11	7	18
	61.11	38.89	100.00
FORT WASHINGTON FORES	25	30	55
	45.45	54.55	100.00
H WINSHIP WHEATLEY E	44	40	84
	52.38	47.62	100.00
INDIAN QUEEN ELEMENTA	12	26	38
	31.58	68.42	100.00
J FRANK DENT ELEMENTA	39	9	48
	81.25	18.75	100.00
JAMES H HARRISON ELEM	4	23	27
	14.81	85.19	100.00
KENMOOR ECC	17	25	42
	40.48	59.52	100.00
LAKE ARBOR ELEMENTARY	1	2	3
	33.33	66.67	100.00
NORTH FORESTVILLE ELE	12	21	33
	36.36	63.64	100.00
POTOMAC LANDING ELEME	2	30	32
	6.25	93.75	100.00
ROBERT R GRAY ELEMENT	6	98	104
	5.77	94.23	100.00
Total	218	443	661
	32.98	67.02	100.00

# Appendix Table 7. ELA Assessment Level 4 Midyear Benchmark, by School | Assessment\_Benchmark\_

	1	Assessment_Benchmark_ MidYear		
School of Enrollment	1	Met or Ex	Total	
ALLENWOOD ELEMENTARY	0.00	19 100.00	19 100.00	
APPLE GROVE ELEMENTAR	0 0.00	44 100.00	100.00	
CAPITOL HEIGHTS ELEME	0.00	54 100.00	54 100.00	
CONCORD ELEMENTARY	0.00	40 100.00	40 100.00	
DISTRICT HEIGHTS ELEM	0.00	20 100.00	20 100.00	
DOSWELL	0.00	18 100.00	18 100.00	
FORT WASHINGTON FORES	0.00	55 100.00	55 100.00	
H WINSHIP WHEATLEY E	8 9.52	76 90.48	84 100.00	
INDIAN QUEEN ELEMENTA	0.00	38 100.00	38 100.00	
J FRANK DENT ELEMENTA	3 6.25	45 93.75	48 100.00	
JAMES H HARRISON ELEM	0.00	27 100.00	27 100.00	
KENMOOR ECC	4 9.52	38 90.48	42 100.00	
LAKE ARBOR ELEMENTARY	0.00	3	100.00	
NORTH FORESTVILLE ELE	2 6.06	31 93.94	33 100.00	
POTOMAC LANDING ELEME	0.00	32 100.00	32 100.00	
ROBERT R GRAY ELEMENT	0.00	104 100.00	104 100.00	
Total	17 2.57	644 97.43	661 100.00	

# **Teacher Credentials**



Polomac College upon the recommendation of the Faculty hereby confers upon In recognition of the successful completion of the requisite courses of study and by authority of the District of Columbia, the Board of Trustees of

# Ethel I. Real

the degree of

# Tuchelar af Science

Management

with all the rights, privileges and honors thereto appertaining. In Testimony, Whereof, the seal and the authorized college signatures are hereunto affixed this twenty-fifth day of June, two thousand and six.

President

30



# Prince George's County Public Schools Division of Human Resources

### **External/Internal Paraprofessional Candidate Placement**

In order to ensure that we meet the goal of having all qualified Paraprofessionals by June 30, 2017, all schools will receive priority staffing for authorized vacancies for the 2016-2017 school year. Paraprofessionals must meet certain standards prior to being hired. These standards include one of the following:

- Completion of two years of study at an institution of higher learning obtaining (48 credits or
- · An Associate's (or higher) degree) or
- Meeting a rigorous standard of quality that demonstrates, through a formal assessment, knowledge of and the ability to assist in reading, writing, and mathematics instruction or reading, writing, and mathematics readiness.

The requirements apply to all paraprofessionals who assist with education or instructional support duties in our schools, regardless of funding source. Every Student Succeeds Act (ESSA) requires and encourages that all paraprofessionals working in schools that receive the status of Qualified.

Below is an outline of the process that should be followed to staff all schools:

- Principals of all schools, in collaboration with their Human Resource Partner, should identify staff by reviewing the qualified designation of paraprofessionals. Paraprofessionals who are identified as Not Qualified will be "grand-fathered" in until passing scores on the Para Pro are obtained. Non-qualified paraprofessionals will not be placed in Title I schools.
- Paraprofessionals in schools who do not obtain the qualification designation by June 1, 2017, will be treated as a staff reassignment;
- 3. To fill identified vacant positions, the principals will need to work with their Human Resource Partner to identify and process the replacements;
- 4. The Human Resource Partner will validate the vacant positions;
- Principals will then receive a <u>final</u> confirmation of the vacant positions from their Human Resource Partner;
- Once schools have received a final confirmation of their authorized vacancies, the Principals and Human Resource Partner may recommend candidates to fill vacancies.

PRINCE GEORGE'S COUNTY PUBLIC SCHOOLS | DIVISION OF HUMAN RESOURCES | Robert J. Gaskin, Chief Human Resources Officer
14201 SCHOOL LANE, UPPER MARLBORO, MD 20772 Phone: 301-952-6008 Website: www.PGCPS.org Follow Us: @PGCPS, Facebook, Youtube
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### Page 2

- 7. Placement of candidates will be based on system wide priority staffing.
- 8. All paraprofessionals will work under the direct supervision of and in close and frequent proximity with a fully certified and qualified teacher.
- 9. Paraprofessionals are not to serve as a substitute teachers.
- 10. Itinerant Special Education Assistant (ISEA) does not follow the same requirements as a Paraprofessional.

# **Professional Development Calendar and Plan**



# **Administrative Policies and Practices (ADM)**

#### 2016-2017 Early Childhood Professional Development Calendar

Professional Development	Date	Purpose
Teaching and Assessment: Making the	August 16, 2016	To support Prekindergarten teachers and
Connection		paraprofessionals with demonstrating an
		understanding of young children using the
		Pedagogy Guide, understanding the purpose of
		assessing young children using the ELA learning
		progressions, using data collections to document
		the growth of young children and working
		collaboratively with planning for young children
		using curriculum resources.
Classroom Assessment Scoring System (CLASS)	September 13, 2016	To introduce teachers to CLASS
Conscious Discipline	September 17, 2016	To support teachers and paraprofessionals with
	,	understanding and implementing Conscious
		Discipline throughout the instructional day.
Early Learning Assessment (ELA)	September 27-28, 2016	To introduce teachers to the Early Learning
, -		Assessment content in order for teachers to
		collect and use assessment information to tailor
		instruction to the individual needs of each child.
Teaching and Assessment: Making the	September 30. 2016	To support teachers and paraprofessionals with
Connection (Part II)		collecting data on the identified SKBs
		throughout the instructional day along with data
		analysis using Performance Matters.
Data Collection Tools	October 28, 2016	To support teachers and paraprofessionals with
		using anecdotal notes, work samples, in order to
		embed the Early Learning Assessment
		throughout the day.
Math: Counting and Cardinality with	November 15, 2016	To increase teacher understanding of the
Linda Schoenbrodt-MSDE		coherence and rigor found in the learning
		progressions within and between the PK and K
		standards and to build teacher repertoire of
		instructional strategies and tasks to implement
		the standards.
Conscious Discipline Modules	December 7, 2016	Follow-up training for teachers and
		paraprofessionals to understand and implement
		Conscious Discipline throughout the
		instructional day.
STEAM Training with Dr. Becky Palacios	January 2017	Focus on on Accreditation Indicator 2.3.6
- ,		Science: The curriculum emphasizes skills and
		processes and engages children in activities that
		include real-life connections and problem
		solving opportunities.

- Indianasia		1000			9/19/2016		Donielle Hall
Wonderful Word	fabulous, fabulosa Edu	Character	tolerance, tolerancia helpfulness, amabilidad	Technology	Sounds and	I Rhymes -	Sounds and Rhymes - Compound Words Math - Listen and Find It (XA 1 XA 2 III B 2 III B 3
Literacy Oral Langu	nguage, Vocabulary, Phonological Awareness	al Awareness	Letter Knowledge	English—F, f, M, m, T, t, C, c Spanish—F, f, M, m, C, c	Math One-to-One	Correspo	One-to-One Correspondence, Counting
English Vocabulary	America, cooperative, crovunique, wiggle	wded, extende	d family, fabulous, family,	cooperative, crowded, extended family, fabulous, family, family name, fragile, grandfather, grandmother, nuclear family, relatives, slide, soar, spin, twist, viggle	, grandmother, nuclear f	amily, rela	tives, slide, soar, spin, twist,
Spanish Vocabulary		ia, familia exterarse	ndida, fabulosa, familia, n	América, colaborador, llena, familia extendida, fabulosa, familia, nombre de la familia, frágil. abuelo, abuela, núcleo familiar, parientes, resbaladera, volar, girar, retorcerse, único, contonearse	, abuela, núcleo familiar	r, parientes	s, resbaladera, volar, girar,
LESSON	Day 1	140	Day 2	Day 3	Day 4		Day 5
Greeting Circle Time:	Building community     Morning Message	Building     Morning	Building community Morning Message	Building community     Morning Message	Building community     Morning Message		Building community     Morning Message
Moving and Learning	"The Farmer in the Dell" • "Vicente en el pajar" musical game	L C	Grandmother's Buttons • Los botones	derandpa's Glasses • Los anteojos del abuelo game	Duck, Duck, Duckie • Pato, pato, patto, patto	pato,	"The Numeral Dance" • "El baile de los números" song and dance
Read-Aloud Time:	Cristina and the Frog • Cristina y la introduce vocabulary • Use picture cues to make predictions • Check predictions • List character family members	y la Meet My Groot for abuelos Introduce dictions • Think abo	Meet My Grandparents • Conocer a los abuelos • Introduce table of contents • Think about names grandfathers are called	Meet My Grandparents • Conocer a los abuelos los abuelos calloda Introduce Pledge of Allegience	Silly Nellie* - "Nelly, la pavita tonta" story folder - Enjoy a funny story Introduce idea of 'silly sayings"		The Numeral Dance • El Balle de los números enovement vocabulary • Move in new ways
Weekly Learning Centers Time:	Pretend and Learn - Cook and serve     Creativity Station - Paint pictures of family members     Writer's Corner-Write a letter to mom or dad	m	Pretend and Learn - Role-play household jobs     Creativity Station - Paint pictures of swatended family members     Writer's Corner - Write to a sibling or friend	Pretend and Learn - Pack a suitcase     Creativity Station - Paint pictures of family homes     Wirtler's Corner - Write to grandmother, grandfather, aunt or uncle	Pretend and Learn - Role-play house cleaning     Creativity Station - Use play dough for pictures     White's Corner - Write to a pet or a letter asking for a pet.	ugh	• Pretend and Learn - Sort dothes • Creativity Station - Use play dough to create alphabet letters • Wifeles Comer - Practice writing uppercase and lowercase letters (the alphabet family)
Literacy Learning Centers Time:	Centers:  Whiters Corner-Copy words with magnetic letters recorder Station - Draw family portraits - Language and Literacy - Create stick puppets	-	Centers: - Library & Listening - Listen to story - Construction Center - March tools to shadows - Writer's Corner - Create "to do" lists	Centers:  • Writer's Corner - Copy children's names for grandparents in Dens for grandparents story and Listening - Listen to a story consultivity Station - Draw grandparents	Centers:  • ABC - Illustrate animal family chart  • Caretivity Station - Draw an animal family  • Language and Literacy - Retell a story with story props		-Compare alphabet letters -Recognize straight and curved lines Centers: Writer's Corner - Trace letters on gel bags -Creatvity Station - Paint large letters - Sensory Table - Write letters in sand
Small Group	* Wis. Halt: - Create a family word web  • Discuss different families  • Mis. Neal: ABC Letter ID Check	l web	* Ms. Hall: Shared Writing about their favorite body part and what it does were tis—"Why favorite body part is—"I can with my just is I can with my just is Nas: Discuss the work of families. * Categorize family jobs	*Ms. Hall: Play "Say Pup" - Discuss rhyming words and listen for rhyming words *Ms. Neal: Make people with shapes for body parts and describe attributes	*Ms.Hall:- Compare animal families - Chart mother and baby animal names - Chart man paste magazine pictures of body parts on the letter B		"Ms. Hall: Review and practice positional words. Make "Pete: The Cate Wheels on the Bus" position focus.  Ms. Neal: Sing" Name, Name" Chart and have students pick their name by the first lettermake dot names with bongo markers (its letter different bongo markers (its letter different seed.
Math and Science Learning Centers Time:	Make cube towers to represent number in a famity  Centers:      Math - Construct cube towers     Pretend and Learn - Practice setting a table  VA.1., VA.3., V.A.5.		- Recognize how many without counting Centers: - Creativity Station - Create a three collage Language and Literacy - Refell The Three Bears Los tres Sosos*	Compare chain links to show few and many; Count chain links Centers: Adah - Counting game - Pretend and Leam - Pretend to have a picnic VA2VA3VA5.	Discuss a duck's webbed feet     Develop strategy for counting groups of objects     Centers:     Sensory Table - Pretend to feed ducklings     Scleince - Match mother and baby     As A As A Math	aby	Recognize patients in counting     Compare the way numerals look     Conters:     Concos Motor Area - Step through a     digit matrix path     Fire Motor - Match clothespins to     Content numerals.

COMPONENTS	Day 1	Day 2	Day 3	Day 4	Day 5
Content Connections Time:	Literacy - Retail "The Three Bears" - "Los tres - Compare jobs mothers do esos" - March chairs, beds, and bowls to VII.B.2., VII.A.2.	Social Studies  Compare jobs mothers do VILB.2., VILA.2.	Math and Fine Motor  • Make Fabulous Orange Ball cookies V.A.3. V.D.2. IX.B.1	Literacy and Science  Read about animal families  Introduce alliteration	Fine Arts  Recognize rhyming words
Closing Circle Time:	Reflecting on the day     Check on Commitments     Kindness Tree     Family Connection	Reflecting on the day     Check on Commitments     Kindness Tree     Family Connection	Reflecting on the day     Check on Commitments     Kindness Tree     Family Connection	Reflecting on the day Check on Commitments Kindness Tree Family Connection	Reflecting on the day Check on Commitments Kindness Tree
Outdoor Learning	Have a pretend family picnic	Play Mother, May 1? - ¿Mamá, puedo? (p. 202)     For diversity, play Father, May 1? - ¿Papá, puedo?	• Play Aunt Bessie's Scarf • El pañuelo de fia Bessie (p.200)	Encourage children to look for homes of insects     Provide magnifying glasses for close-up looks	Hide magnetic letters on the playground and invite children to have a letter hunt. When they are finished, have them check to see if they have found the entire heter family (A to 2).
Learning Goals	* Its 2.c. Cut this is also in trouses or decreases wherever of endingers of endingers or considering.  ** Its 2.c. Assumes various roles are considering.  ** Its 1.c. Cat Assumes various roles are considering.  ** Its 1.c. Clid admissioners in classroom music and community in the considering musical instructions of the considering and playing musical instructions of single and playing musical instructions of single and playing musical instructions of single and playing musical instructions of the considering single and playing musical instructions of the considering single and playing musical instructions of the considering single and categories people, places, things, and actions relevant to the text read and considered people, places, things, and actions of the counted and decreases the single similarities between himself and collects or parts of an object of the counted of counted in the counted in the counted of counted in the counted or the counted in the counted of counted in the counted in the counted of counted in the counted or the counted in the counted or the counted in the counted or counted in the co	4. I.C.2 Blows competence in initiating access in 1.C.4 increasingly interacts and communicates with pears to initiate pretencibles and communicates than 5 common plan and good.  1.C.4. Internet all teast 20 upper and at least 1.C.4. Internet all teast 20 upper and at least 1.C.4. Increasingly interacts and differences in 1.C.4. Increasing interaction and differences in 1.C.4. Increasing interaction and differences in 1.C.4. Shortfels exploration and differences in 1.C.4. There is all teast perspectively occupally; 4.V.1.A.7. The child individuals animalities and operation and classification and other children inclusive of clausinal interacts. 4.V.4. A forces that objects, or part of an object, on the counted or inclusive of clausing sommon or instances in the studied individual counting, the number of objects from one force 1.C.1. Child dentifies and creates common instances in the studied individuals animalities pretend money and the deline.  Increasing the studies and clausing similarities between instances and object and object and object and object and instances in activities and object and the studies and creates common instances in the studied individual influences.	- I.C.A. Interestingly interests and communicates with peers to influence pretend-play scenarios of that share a communicate with peers to influence and construction of the community of the c	** I.C.2. Assumes vacious roles and community expensibilities as part of a cleasorom community in II.B.1 Separates a normally spoken four-word sentence in individual words.  **EII.B.1 Separates a normally spoken four-word sentence in individual sentence is they are all control in individual sentence is they are and describe people, please, things, and actions characteristics of organizers in the bett read and responds to questions elevant the bett read and responds to questions at I.D.1. Desi as wide variety of word; to label and the people and describe people, please, things, and actions of the familiary of the period of the people and describes the same sound describe people, please, things, and actions in ID.1. Or procues a word washed of words to label and describe people, pleases, things, and adding a feast 20 people and at least 20 petter out the ID.2.  **II.C.1 Please and the sent of the ID.2.  **III.C.1 Please and the sent of the ID.3.  **III.C.1 Please and the ID.3.  **III.C.1 Please and the ID.3.  **III.C.2 Please and the ID.3.  **III.C.3 Please and the ID.3.  **III.C.3 Please and III.C.1.  **III.C.3 Please and III.C.1.  **III.C.3 Please and III.C.1.  **III.C.3 Please and III.C.1.	** I CA (Increasingly Internace), and communicates with peers to indiany expendingly appropriate by Communications with peers to indiany expendingly appropriate of gradual activities that afters a communication activities in classication musicial carbitries. As Recognizes one-digit numerals to the Communication of the Comm

## **Staff Survey Result Output**

Appendix Table 8. Staff Survey Respondent by Position

Position_Type	Freq.	Percent	Cum.
Teacher/Para Administrator	14 6	70.00 30.00	70.00 100.00
Total	20	100.00	

Appendix Table 9. Accreditation Standard 1 Average Response by Position

Position_Type	variable	mean
Teacher/Para	Stand1_1 Stand1_2 Stand1_3 Stand1_4	3.642857 3.952381 3.971429 3.142857
Administrator	Stand1_1 Stand1_2 Stand1_3 Stand1_4	3.333333 3.222222 3.466667 2.833333

Appendix Table 10. Accreditation Standard 2 Average Response by Position

Position_Type	variable	mean
Teacher/Para	Stand2_1 Stand2_3 Stand2_4	3.854701 4.027972 4.102564
Administrator	Stand2_1 Stand2_3 Stand2_4	3.740741 3.80303 3.777778

# Appendix Table 11. Accreditation Standard 3 Average Response by Position

Position_Type	variable	mean
Teacher/Para	Stand3_1	3.846154
Administrator	Stand3_1	2.944444

## **Community Survey Result Output**

Appendix Table 12. Accreditation Standard 1 Average Response

variable	mean
Stand1_1	4.36
Stand1_3	3.612663

Appendix Table 13. Accreditation Standard 2 Average Response

variable	mean
Stand2_1	4.453283
Stand2_3	4.494815
Stand2_4	4.585661

Appendix Table 14. Accreditation Standard 3 Average Response

mean	variable
4.373729	Stand3_1

Appendix Table 15. Community Survey Responses

Variable	0bs
school	181 (

### Staff Survey Instrument (slightly modified for parent survey instrument)

3/29/2017

Prekindergarten Program Evaluation for Grant Sites

#### **Prekindergarten Program Evaluation for Grant Sites**

Directions: Evaluate the Prince George's County Public Schools' Prekindergarten Program's compliance with the Maryland Accreditation Standards. Select a rating 1 through 5 for each item. Comments per section are encouraged.

1-- UNSATISFACTORY 2--NEEDS IMPROVEMENT 3--EFFECTIVE 4--HIGHLY EFFECTIVE 5--EXCEPTIONAL

Should you encounter a concern and or problem please contact La Keisha Ratliff at lakeish.ratliff@pocps.org.

Your email address (justin@dayhoffconsulting.com) will be recorded when you submit this form. Not justin? Sign out

\* Required

1. 1. What is your name ? (Last, First) *	
2. Your role. *	
Mark only one oval.	
Teacher	
Paraprofessional	
School Administrator	
Central Office Staff	
Instructional Lead Teacher	
Other:	
applicable) *	
Program Administration 1 UNSATISFACTORY 2NEEDS IMPROVEMENT 3E	FFECTIVE 4HIGHLY EFFECTIVE 5
Program Administration  1 UNSATISFACTORY 2NEEDS IMPROVEMENT 3E	and mission statement, which reflect s for staff; and an appreciation for diversity SATISFACTORY 2NEEDS IMPROVEMENT 3
Program Administration  1 UNSATISFACTORY 2NEEDS IMPROVEMENT 3E EXCEPTIONAL  4. 1.1.1 The program provides a written philosophy effective early childhood practices; best practice and welcoming individuals of all abilities. 1 UNS EFFECTIVE 4HIGHLY EFFECTIVE 5EXCEPTIO	and mission statement, which reflect s for staff; and an appreciation for diversity SATISFACTORY 2NEEDS IMPROVEMENT 3

 $https://docs.google.com/a/dayhoffconsulting.com/forms/d/1-5--s6yGRwMD1KI1D4S05AAnRrT6K\_ON4ihGL\_hf5rI/editality. The state of the stat$ 

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35.	opportuniti	ies for y/safet	childre y pract	n to devices. 1-	tes the develop mo	garten Program Evaluation for Grant Sites development of healthy lifestyles through daily otor skills, participate in exercise/physical activities, ISFACTORY 2NEEDS IMPROVEMENT 3EFFECTIVE
	<b>4HIGHLY</b> Mark only o			EXCE	PTIONAL	- * -
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36.	that are int	egrated E 4HIC	d acros SHLY E	s doma	ins. 1 l	e and guided play to provide learning opportunities JNSATISFACTORY 2NEEDS IMPROVEMENT 3 KCEPTIONAL *
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37.	question, i	nvestig ACTOR NAL *	jate, an Y 2Ni	d probl	em-solv	portunities for children to explore, experiment, e. Children take responsibility for their learning. 1 MENT 3EFFECTIVE 4HIGHLY EFFECTIVE 5
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38.	and relates	in a m PROVE	eaning MENT	ful way	to child	curriculum into developmentally appropriate practices ren's real life experiences. 1 UNSATISFACTORY 2HIGHLY EFFECTIVE 5EXCEPTIONAL *
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39.						's individual needs, interests, strengths, and learning IMPROVEMENT 3EFFECTIVE 4HIGHLY EFFECTIVE

5--EXCEPTIONAL Mark only one oval.

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3.1.4 Fam	ilies, sta	aff, and	d admini	istrators	re actively involved in program-based activities,
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3.1.5 Con	nmunity	resour	ces are	used to	rengthen early learning programs, families, and
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